



International Business

The Mini Karaoke Room Business Plan **GRP490_G11**



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HARIIONY

The Mini Karaoke Room Business Plan

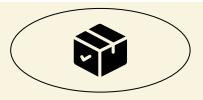
01 INTRODUCTION



Graduation Thesis

Background of Karaoke Industry

Global



2022 - 2027





Figure 1: Market Size Outlook
Source: Technavio (2022)

Vietnam

- 2022 | USD 41.45 million
- 2027 | USD 78.55 million

CAGR 2022 - 2027 ≈ 12.36%

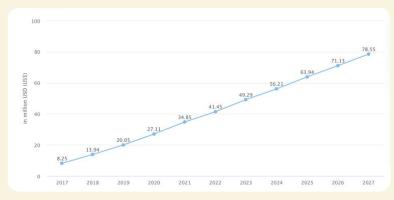


Figure 2: Entertainment market revenue in Vietnam **Source:** Statistic Market Insights (2023)

37.000 karaoke businesses

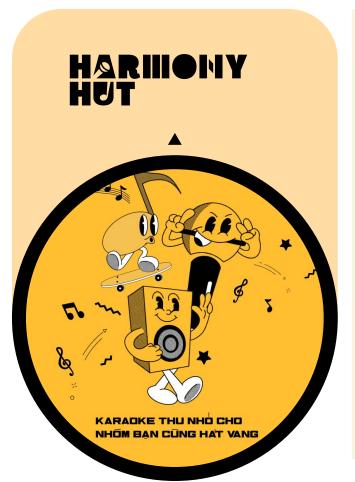






Market Problem Identification





02 MARKET ANALYSIS

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PESTEL

Political factors

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Technological factors 4

Economic factors 2

Environmental factors 5

Sociocultural factors 3

Legal factors

Market Segmentation

Demographic

- Age
- Gender
- Occupation
- Marital status
- Income





Psychographic

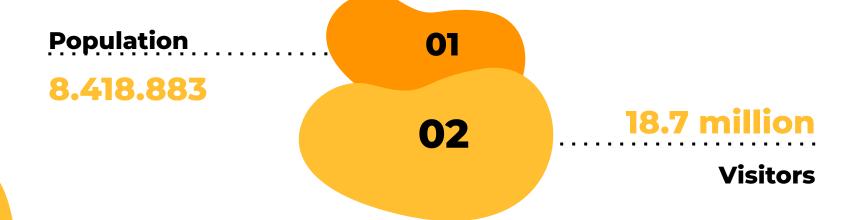
- Lifestyle
- Interest
- Attitudes and values
- Personality characteristics

Behavioral

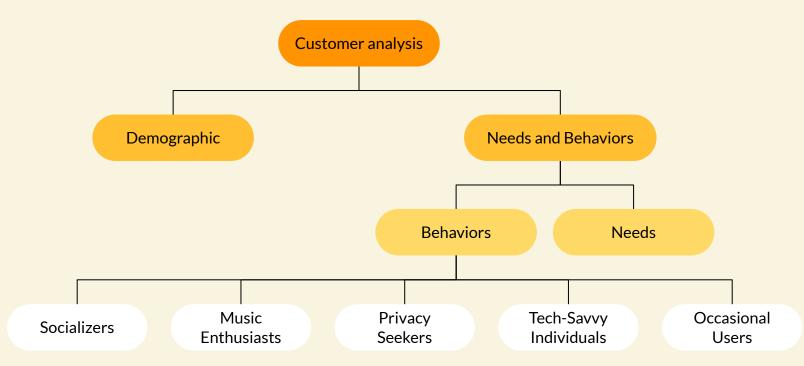
- **Buying Habits**
- How to use the item
- Brand fidelity
- Decision making method



Location Analysis



Customer Analysis



Industry Player

Player landscape







Players analysis

Conventional players



New style players





03 BUSINESS INTRODUCTION







Company Information

International Name	HARMONYHUT LIMITED LIABILITY COMPANY	
Tax Code	0123456789	
Address	10 Xuan Thuy, Cau Giay District, Hanoi City, Vietnam	
Representative	Le Thi Thien Thanh (born in 2001 - Hanoi)	
Phone	033 782 3438	
Operating Date	2023-07-06	
Managed by	Tax Department of Hanoi City	
Type of Enterprise	Limited Liability Company	
Status	Active (granted registration certificate)	
Last Updated Tax Code	0123456789 on 2023-07-06 23:59:35.	
INDUSTRY CODE	INDUSTRY NAME	
9329	Other entertainment and recreation activities	
5610	Restaurants and mobile food service activities	
5630	Beverage serving activities	

Company Information

VISION

HarmonyHut aims to transform Vietnam's karaoke scene, setting a future where personal touch, privacy, and comfort are at the forefront.

MISSION

At HarmonyHut, we're dedicated to creating a unique karaoke space tailored for small groups, setting new standards and leading the way for the industry in Vietnam.

CORE VALUES

Community

We want to bring people together and create connections.

Customer centricity

We always think of our customers' needs.

Shareholder centricity

We focus on growth and good returns for our shareholders.

Quality

We aim for the best in everything we do.

Privacy

We ensure a safe, private space for our customers.

Innovation

We use the latest technology for the best experience.

UNIQUE SELLING POINTS

Unrivaled affordability

Adaptable room options

Enhanced privacy & comfort

Customization & personalization



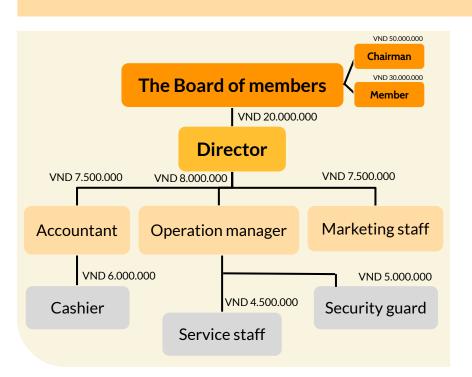
04 **KEY ACTIVITIES PLAN**



Graduation Thesis

Key Resources

| Human Resources

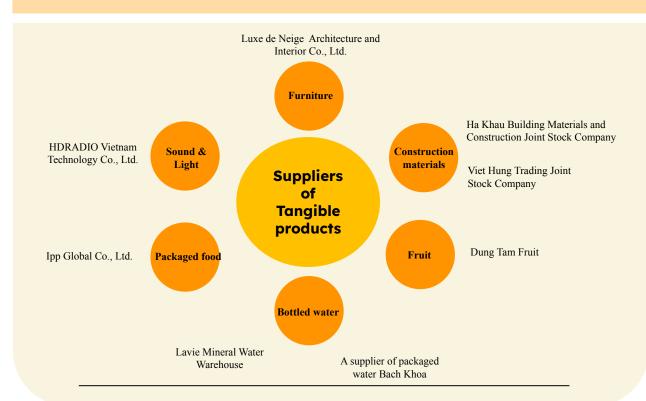




Structure of HarmonyHut Limited Liability Company Base salary for each position at HarmonyHut (per month) Human Resources factors at HarmonyHut



Suppliers Resources



The relationship between "HarmonyHut - The Mini Karaoke Room" and suppliers of tangible products, services supplier.

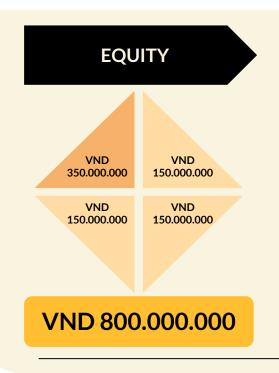
Services Supplier







Financial Resources







CORPORATE LOANS

Ha Khau Building Materials and Construction Joint Stock Company

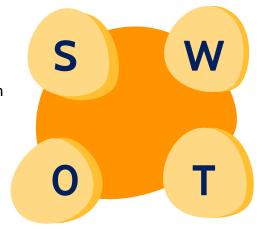
The interest rate on a loan 8% per year

VND 200.000.000

Strategic Analysis

Strengths

- Affordability
- Customizability
- Modern Karaoke system
- Soundproof rooms



Opportunities

- Karaoke market is expanding
- Tourism and Hospitality Industry

Weaknesses

- Limited market reach
- Reliance on urban consumers
- High Initial Investment
- Reliance on machines and electric lights
- Regulatory conformance

Threats

- Fierce competition
- **Economic variables**

Strategic Analysis





Product





Karaoke singing interface

Backdrop for customers to take check-in photos











The overall setting of HarmonyHut



Price



Place

10 Xuan Thuy street, Dich Vong ward, Cau Giay district, Ha Noi

Social Media



Tiktok

Facebook

Instagram

People

Human Centered Approach

Strong Emphasis on Training and Developing

Promotion



Advertising

- Print ads
- Social Media
- Paid search

Sales promotion

- Loyalty program
- Free gift with purchase





PR

- KOLs
- Words of mouth

Direct marketing

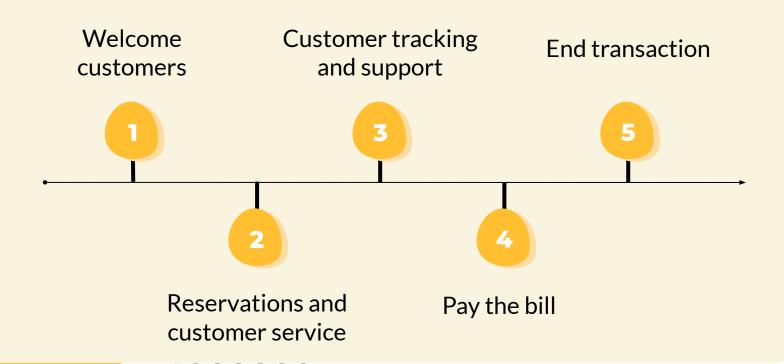
Direct selling



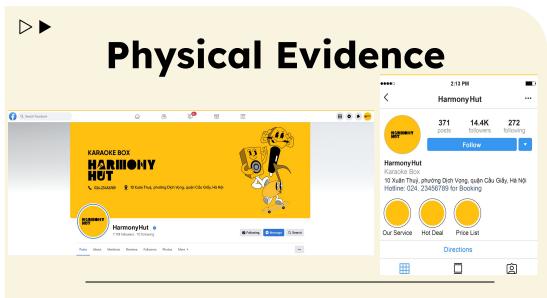


Process

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Marketing plan in the first year

TOTAL BUDGET VND 211.500.000

PRE-OPENING STAGE

• (1/9/2023 - 22/11/2023)

SOCIAL MEDIA

VND 9.000.000

Direct



OPENING STAGE

(23/11/2023 - 30/11/2023)

SOCIAL MEDIA

POST-OPENING STAGE

(1/12/2023 - 31/8/2024)

SOCIAL MEDIA

WEBSITE

DIRECT

VND 2.500.000

VND 200.000.000



a. Optimistic

Optimistic							
Items	10:00 AM-6:00 PM		6:00 PM-0:00 AM				
	King room	Queen room	King room	Queen room			
Revenue of Rental Hours per year	284.700	613.200	1.226.400	1.314.000			
Revenue of Beverage per year	131.400	197.100	367.920	525.600			
Revenue of Snack per year	113.150	226.300	362.080	509.175			
Total Revenue	529.250	1.036.600	1.956.400	2.348.775			
Total	5.871.025						

Table 1: Estimated total revenue per year in Optimistic case (Unit: 1000 VND)

b. Most Likely

Most Likely							
Items	10:00 AM-6:00 PM		6:00 PM-0:00 AM				
	King room	Queen room	King room	Queen room			
Revenue of Rental Hours per year	262.800	547.500	1.138.800	1.248.300			
Revenue of Beverage per year	118.260	183.960	335.070	473.040			
Revenue of Snack per year	90.520	203.670	316.820	407.340			
Total Revenue	471.580	935.130	1.790.690	2.128.680			
Total	5.326.080						

Table 2: Estimated total revenue per year in Most Likely case (Unit: 1000 VND)

c. Pessimistic

Pessimistic							
Items	10:00 AM-6:00 PM		6:00 PM-0:00 AM				
	King room	Queen room	King room	Queen room			
Revenue of Rental Hours per year	219.000	481.800	1.051.200	1.182.600			
Revenue of Beverage per year	98.550	164.250	275.940	394.200			
Revenue of Snack per year	67.890	181.040	248.930	339.450			
Total Revenue	385.440	827.090	1.576.070	1.916.250			
Total	4.704.850						

Table 3: Estimated total revenue per year in Pessimistic case (Unit: 1000 VND)

Capital Expenditures





OWNER CAPITAL VND 1.000.000



DEPRECIATION COST (per year)

VND 143.750,29



Furniture VND 72.000



Brand identity kit

VND 6.240



Sales Management Tools
VND 14.000



Decoration and equipment

VND 369.600



Karaoke equipment VND 362.390



Others VND 94.540



Customer service tools

(Unit: 1000 VND)

Optimistic Case

Most Likely Case

Pessimistic Case

Total cost per day

Total cost per year

Total cost per day

Total cost per year

Total cost per day

Total cost per year

4.873,80

1.778.937,00

3.626,80

1.323.782,00

2.126,70

776.245,50

(Unit: 1000 VND)

Cost of Service

a. Cost of goods sold



Cost of Service

b. Growth in Cost of goods sold



Operating expense

TOTAL EXPENSE (Unit: 1000 VND)							
Items	2023 (last 3 months)	2024	2025	2026	2027		
Office expenses	73.950	598.200	598.200	598.200	598.200		
Payroll expenses	772.740	3.316.960	3.316.960	3.393.280	3.393.280		
Marketing expense	11.500	200.000	206.000	212.180	222.789		
Depreciation	35.937,57	143.750,29	143.750,29	143.750,29	143.750,29		
Costs incurred	50.000	40.000	40.000	40.000	40.000		
TOTAL	944.128	4.298.910	4.304.910	4.387.410	4.398.019		

FINANCIAL ANALYSIS

Inflation rate

According to Satista.com's forecast, Vietnam's inflation is expected to stay at 3.92% in 2023 and fall to 3.5% from 2024 to 2027.

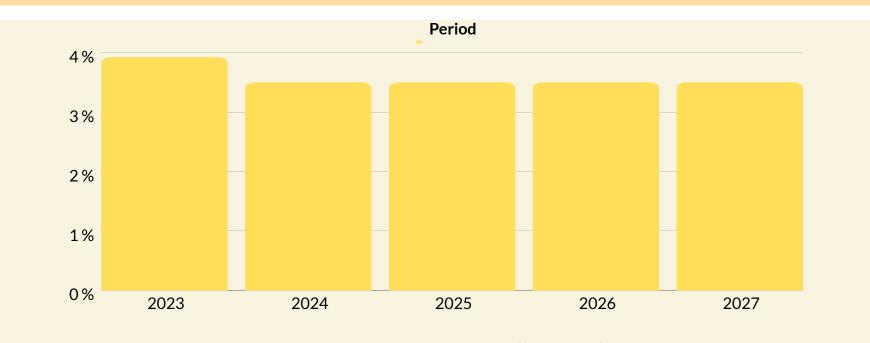


Figure 3: Vietnam's inflation rate forecast (2023 - 2027)

FINANCIAL PROJECT

Optimistic case Beginning cash

2023 (last 3 months

1.467.756,25

947.877,57

2024

6.340.707.00

4.310.910.29

-203.762.07

2025 6.974.777,70

4.313.910.29

168.032.98

7.672.255,47

2026

4.393.410.29

458.447.35

2027

8.823.093,79

4.401.019,29

1.056.872,07

72,84%

18%

Net Revenue

Total Expenses

Net Profit After tax Gross Profit Margin (%)

(%)

(Unit: 1000 VND)

Net Cash Flow

-18.811.02 69.70% -2%

70,54% -5%

71,08% 4%

71,60% 9%

794.626.00 Payback period = 24 months

1.658.294,03 3.190.853,66



Estimated cost of capital

12.2%

NPV (Unit: 1000 VND)

3.741.011,09

IRR

57%

Profitability Index (PI)

5,05

FINANCIAL ASSESSMENT INDICATORS

OPTIMISTIC



FINANCIAL PROJECT Most Likely case

(Unit: 1000 VND)

	•		O WANTED			
	Beginning cash	2023 (last 3 months	2024	2025	2026	2027
Net Revenue		1.331.520,00	5.752.166,40	6.212.339,71	6.833.573,68	7.721.938,26
Total Expenses		947.877,57	4.310.910,29	4.313.910,29	4.393.410,29	4.401.019,29
Net Profit After tax		-35.272,76	-265.166,22	84.953,86	387.264,76	881.949,61
Gross Profit Margin (%)		75,15%	76,30%	77,39%	78,42%	79,38%
Net Profit Margin (%)		-4%	-7%	2%	8%	16%
Net Cash Flow	76.030,00	118.726,93	156.487,58	574.107,88	1.333.680,32	2.644.030,92

Payback period = 28,4 months

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Estimated cost of capital

12.2%

NPV (Unit: 1000 VND)

2.967.309,07

IRR

47%

Profitability Index (PI)

4,21

FINANCIAL ASSESSMENT INDICATORS

MOST LIKELY



FINANCIAL PROJECT

PESSIMISTIC							
	Beginning cash	2023 (last 3 months	2024	2025	2026	2027	
Net Revenue	•	1.176.212,50	4.940.092,50	5.335.299,90	5.762.123,89	6.338.336,28	
Total Expenses		947.877,57	4.310.910,29	4.313.910,29	4.393.410,29	4.401.019,29	
Net Profit After tax		-47.142,78	-477.425,85	-150.572,23	123.508,58	571.162,02	
Gross Profit Margin (%)	•	83,50%	83,82%	84,26%	84,70%	84,98%	
Net Profit Margin (%)	•	-5%	-12%	-4%	3%	11%	
Net Cash Flow	76.030,00	100.303.55	-110.047.11	31.832.99	475.241.76	1.402.890.17	

Payback period = 32,4 months (Unit: 1000 VND)



Estimated cost of capital

12.2%

NPV (Unit: 1000 VND)

1.114.277,26

IRR

15%

Profitability Index (PI)

2,21

FINANCIAL ASSESSMENT INDICATORS

PESSIMISTIC





HARIIIONY Hut

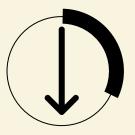
O6 RISK MANAGEMENT AND FUTURE PLAN

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Risk management



LOW

- Physical risk
- Compliance risk



MODERATE

- Financial risk
- Strategic risk
- Legal risk
- Human risk



HIGH

- Competition risk
- Security risk
- Operational risk

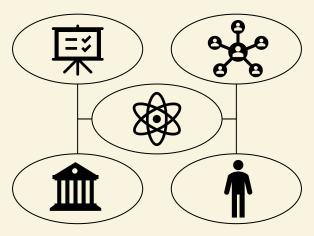
Risk management

Operational risk

Implement robust operational processes and develop contingency plans to mitigate disruptions. Assess and mitigate operational risks regularly for uninterrupted operations.

Security risk

Implement robust security measures, conduct routine security audits, and provide cybersecurity training to personnel. Establish incident response plans to reduce security vulnerabilities.



Strategic risk

Conduct regular market research and develop flexible strategic plans for adaptability to changing trends.

Competition risk

Conduct regular competitor analyses, differentiate with unique value propositions and continuous innovation, and prioritize building strong consumer relationships for increased loyalty.

Human risk

Develop effective strategies for recruitment and retention, offer extensive training programs, and foster a positive work environment for enhanced employee engagement.

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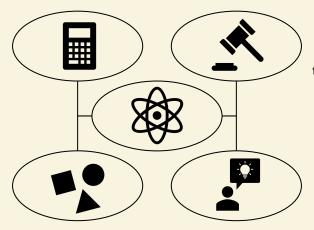
Risk management

Financial risk

Maintain a diverse customer base, closely monitor financial performance, and implement financial controls to ensure proper resource management and prepare for economic uncertainties.

Physical risk

Implement safety protocols, maintain equipment, and provide thorough safety training to employees to ensure compliance with safety regulations.



Legal risk

Retain legal counsel for compliance and contractual advice, maintain accurate transaction records, and adhere to applicable laws and regulations to minimize legal conflicts.

Compliance risk

Stay updated on laws and regulations, conduct compliance audits, establish transparent policies, and appoint a compliance officer to ensure adherence to regulatory mandates.

Future plan

Introduction phase (Year 1)



Growth phase (Year 2, 3)



Maturity phase (Year 4)



Extension phase (Year 5)

Introduction phase (Year 1)



- Promote marketing activities to expand HarmonyHut's brand coverage.
- Develop and evaluate customer-oriented strategies, making adjustments as needed.
- Offer holiday promotions to build customer loyalty.

Growth phase (Year 2, 3)

Year 2: Brand Development and Service Improvements

Brand Development Strategy

Consistent messaging on

all social networks

Service **Improvements**

Customer **Engagement**

Introduce incentives for loyal customers

Karaoke contests and free singing sessions with friends.

Operational Efficiency

Streamlining the reservation process

Deploying a new customer feedback system

Training staff to improve customer service.

(facebook, tiktok)

Launching a new marketing campaign

Growth phase (Year 2, 3)

Year 3: Growth

Strategic Growth

Expand its marketing efforts

Targeted digital marketing campaigns or sponsorship for events (including entertainment and charity events)

Combined with social media posts (facebook, tiktok).

Market Research and Trend Analysis for New Branch Opening

Expansion Planning

Introduce incentives for loyal customers

Karaoke contests and free singing sessions with friends.

Focus on sustaining and running the current karaoke company while continuously evaluating operations, service quality, offerings, accessibility, and customer satisfaction.



Identify areas and cities with a large market potential and demand for karaoke box services.



Branch expansion



Implement centralized management, standardize processes, and invest in infrastructure.

Extension phase (Year 5)

Open 3rd Branch



Planning To Franchise Its Brand

THANKS FOR YOUR ATTENTION

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